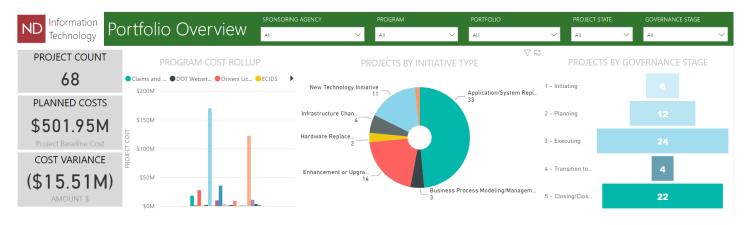
## **Major IT Report Archive for the Third Quarter of 2022**



## **Overall Project and Program Status**

PROJECTS	% COMP	GOVERNANCE STAGE	SPONSORING AGENCY	BASELINE START	BASELINE FINISH	BASELINE or ESTIM. COST	OVERALL	TREND	SCOPE	RISK	COST	SCHEDULE
Andover-Continnum-EcoStruxure-Securty Expert Upgrades	13%	2 - Planning	1100-Management an	2/8/2022	11/21/2023	\$518,800.00		No Change				
Child Care Licensing	94%	3 - Executing	3250-Health and Hum	12/4/2017	3/30/2023	\$1,337,962.07		No Change				
Child Nutrition and Food Distribution System	32%	2 - Planning	2010-Public Instruction	12/15/2021	6/21/2023	\$2,936,064.00		Up				
Dynamics One Stop Shop	59%	3 - Executing	4710-Bank of North D	3/22/2021	1/10/2023	\$1,055,000.00		No Change		$\Diamond$		
Electronic Medical Records	98%	4 - Transition to	5300-Corrections and	6/24/2019	9/30/2021	\$1,234,649.82		No Change				
FRAME and CCWIPS System Replacement	68%	1 - Initiating	3250-Health and Hum	7/27/2021	7/25/2023	\$30,279,121.06		No Change				
Help for Homeowners	100%	5 - Closing/Closed	3250-Health and Hum	4/4/2022	8/24/2022	\$2,000,000.00		No Change				
Juvenile Case Management System Replacement	17%	2 - Planning	1800-Judicial Branch-S	2/1/2022	6/5/2023	\$550,270.00		No Change				
Laboratory Information Management System Replacement	21%	2 - Planning	3030-Environmental Q	12/1/2021	7/3/2023	\$1,000,000.00		No Change				
Legal Case Management System	7%	1 - Initiating	1250-Attorney General	5/3/2022	2/16/2023	\$1,020,361.00		No Change				
Medicaid Management Information System (Health Enterpris	76%	3 - Executing	3250-Health and Hum	5/12/2021	5/17/2023	\$10,504,000.00		No Change				
Midwest AFIS Network Automated Biometric Identification Sy	70%	3 - Executing	1250-Attorney General	12/29/2020	1/31/2023	\$707,000.00		No Change		$\Diamond$		
MMIS Application Programming Interface	97%	3 - Executing	3250-Health and Hum	10/6/2020	12/1/2022	\$754,491.40		No Change				
Refugee Resettlement Data Management System	4%	1 - Initiating	3250-Health and Hum	8/12/2022	7/28/2023	\$700,000.00		No Change				
Statewide Budget System	93%	3 - Executing	1100-Management an	3/6/2020	8/18/2022	\$1,289,604.00		No Change				$\Diamond$
Teachers Fund for Retirement Pension System Replacement-P	29%	3 - Executing	1900-Retirement and I	9/29/2020	9/26/2024	\$9,000,000.00		Up				
aims and Policy System Claims and Policy System - Project 1	100%	5 - Closing/Closed	4850-Workforce Safety	7/1/2015	5/19/2016	\$1,630,288.00		No Change				
Claims and Policy System - Release 10	25%	3 - Executing	4850-Workforce Safety	2/1/2022	8/21/2023	\$2,449,647.00		No Change				
Claims and Policy System - Release 2	100%	5 - Closing/Closed	4850-Workforce Safety	4/11/2016	9/30/2016	\$1,640,320.00		No Change				
Claims and Policy System - Release 3	100%	5 - Closing/Closed	4850-Workforce Safety	9/19/2016	2/18/2017	\$1,355,629.00		No Change				
Claims and Policy System - Release 4	100%	5 - Closing/Closed	4850-Workforce Safety	2/27/2017	10/31/2017	\$1,873,410.00		No Change				
Claims and Policy System - Release 5	100%	5 - Closing/Closed	4850-Workforce Safety	10/2/2017	6/29/2018	\$1,835,649.00		No Change				
Claims and Policy System - Release 6	100%	5 - Closing/Closed	4850-Workforce Safety	6/11/2018	5/6/2019	\$2,698,860.00		No Change				$\Diamond$
Claims and Policy System - Release 7	100%	5 - Closing/Closed	4850-Workforce Safety	5/13/2019	8/28/2020	\$2,502,194.20		Up				
Claims and Policy System - Release 8	100%	5 - Closing/Closed	4850-Workforce Safety	5/26/2020	6/18/2021	\$2,658,946.40		No Change				$\Diamond$
Claims and Policy System - Release 9	100%	4 - Transition to	4850-Workforce Safety	4/1/2021	5/31/2022	\$1,582,397.90		No Change				$\Diamond$
O <b>T Websites Uplift</b> Website Uplift - Phase 1	38%	2 - Planning	8010-Transportation	3/3/2022	3/28/2023	\$500,000.00		No Change				
rivers License System Replacement Digital Drivers License System Refresh	25%	3 - Executing	8010-Transportation	8/2/2021	9/18/2023	\$580,000.00		No Change				
Drivers License Business Process Modeling	100%	5 - Closing/Closed	8010-Transportation	10/16/2019	3/30/2020	\$240,000.00		No Change				
Drivers License Mobile Application	100%	5 - Closing/Closed	8010-Transportation	6/19/2020	12/30/2020	\$487,300.00		No Change				
Drivers License Motor Vehicle Upgrade	100%	5 - Closing/Closed	8010-Transportation	6/19/2020	12/30/2020	\$6,115,000.00		No Change				
Drivers License System Implementation	91%	5 - Closing/Closed	8010-Transportation	3/2/2020	11/23/2022	\$20,353,432.00		No Change				
CIDS Early Childhood Integrated Data System Phase 2	18%	2 - Planning	3250-Health and Hum	1/18/2022	6/22/2023	\$1,000,000.00		No Change		<b>\rightarrow</b>		•
ections Electronic PollBook System	86%	3 - Executing	1080-Secretary of State	11/12/2019	1/30/2023	\$2,127,863.00		No Change				
igibility Systems Modernization Eligibility Systems Modernization - Release 1	100%	5 - Closing/Closed	3250-Health and Hum	5/7/2012	5/18/2016	\$50,943,770.00		No Change				
Eligibility Systems Modernization - Release 2	100%	_	3250-Health and Hum	2/1/2016	6/28/2019	\$108,469,338.00		No Change				
Eligibility Systems Modernization - Release 3	100%	_	3250-Health and Hum	5/1/2019	9/16/2020	\$9,401,330.32		No Change				
J , , , , , , , , , , , , , , , , , , ,	86%	3 - Executing	3250-Health and Hum	5/1/2020	7/25/2023	\$13,210,829.16		No Change	-		_	

Enterprise Service Management (ESM) Configuration Management Database	44%	3 - Executing	1120-Information Tech	6/15/2021	12/13/2022	\$437,644.00	No Change			
Enterprise Service Management Service Catalog 3	99%	4 - Transition to	1120-Information Tech	6/15/2021	9/14/2022	\$369,693.60	No Change			
ESM Phase 1 Minimum Viable Product (MVP)	100%	5 - Closing/Closed	1120-Information Tech	2/4/2020	7/21/2020	\$510,038.00	No Change			
<b>Lighthouse</b> Lighthouse	11%	1 - Initiating	2010-Public Instruction	4/4/2022	7/28/2023	\$9,845,782.82	No Change			
Medicaid Management Information System Modernization Medicaid Management Information System Modernization 2	41%	3 - Executing	3250-Health and Hum	7/1/2021	8/7/2023	\$35,000,000.00	No Change			
National Correct Coding Initiative Replacement System	30%	2 - Planning	3250-Health and Hum	2/17/2022	6/19/2023	\$520,150.00	No Change			
myWSI - Release 3	100%	5 - Closing/Closed	4850-Workforce Safety	7/15/2019	9/1/2020	\$599,312.00	Up			
myWSI - Release 4	100%	5 - Closing/Closed	4850-Workforce Safety	6/17/2020	6/18/2021	\$303,350.00	No Change			$\Diamond$
myWSI - Release 5	100%	4 - Transition to	4850-Workforce Safety	4/1/2021	5/31/2022	\$1,005,842.60	No Change			$\Diamond$
myWSI - Release 6	27%	3 - Executing	4850-Workforce Safety	2/1/2022	8/21/2023	\$1,524,361.00	No Change			
myWSI - Releases 1-2	100%	5 - Closing/Closed	4850-Workforce Safety	7/3/2017	6/14/2019	\$1,032,409.00	No Change			$\Diamond$
NDDPI Infrastructure Upgrade K12 Statewide Automated Reporting System Infrastructure U	100%	5 - Closing/Closed	2010-Public Instruction	2/14/2022	6/27/2022	\$420,698.00	No Change			
Procurement Automation Procurement Automation	38%	2 - Planning	1100-Management an	6/23/2021	10/26/2023	\$2,111,149.00	No Change			
Public Health Systems Modernization Public Health Systems Modernization _ NDIIS Modernization	56%	3 - Executing	3010-Health	5/26/2021	7/8/2024	\$3,794,405.59	Up			
Public Health Systems Modernization_Data Modernization	35%	2 - Planning	3010-Health	7/1/2021	7/31/2024	\$2,455,536.25	No Change			
Public Health Systems Modernization_Electronic Case Reporti	27%	2 - Planning	3010-Health	7/1/2021	10/30/2024	\$783,932.75	Up			
Public Health Systems Modernization_MAVEN Modernization	64%	3 - Executing	3010-Health	6/10/2021	12/30/2022	\$133,739.64	No Change			
Public Health Systems Modernization_Vital Records Moderniz	15%	2 - Planning	3010-Health	7/1/2021	7/17/2024	\$1,535,760.00	No Change			
Roadway Information Management System Replacement Roadway Information Management System Replacement Busi	61%	3 - Executing	8010-Transportation	7/28/2021	11/30/2022	\$391,833.00	No Change			
Secretary of State File 2.0 FirstStop Sub-Program Miscellaneous Filings	29%	3 - Executing	1080-Secretary of State	4/27/2022	12/27/2022	\$25,078.00	No Change			
Statewide Automated Reporting System Rewrite Statewide Automated Reporting System Rewrite	100%	5 - Closing/Closed	2010-Public Instruction	3/2/2020	7/25/2022	\$2,231,158.00	No Change			
Statewide Interoperability Radio Network Radios - Statewide Interoperable Radio Network	36%	3 - Executing	5300-Corrections and	12/17/2021	2/15/2023	\$2,057,164.35	Down	<b>\rightarrow</b>		
Statewide Interoperability Radio Network Phase 1	68%	3 - Executing	1120-Information Tech	1/21/2019	5/9/2023	\$13,929,869.94	No Change			
Statewide Interoperability Radio Network Phase 2	64%	3 - Executing	1120-Information Tech	1/21/2019	9/6/2024	\$76,129,151.94	No Change			
Statewide Interoperability Radio Network Phase 3 - Radio Rei	56%	3 - Executing	1120-Information Tech	4/28/2019	2/27/2024	\$30,000,000.00	No Change			
Statewide Longitudinal Data System Statewide Longitudinal Data System Data Utilization Project	97%	3 - Executing	1120-Information Tech	7/19/2016	12/6/2022	\$7,425,690.04	Up			
Statewide Longitudinal Data System Modernization	11%	2 - Planning	1120-Information Tech	3/3/2020	2/28/2024	\$3,248,984.00	No Change			$\Diamond$
Trust Lands Information Technology Systems Replacement Land Management System	84%	3 - Executing	2260-Trust Lands	10/14/2020	11/21/2022	\$3,631,553.52	Up			
Unemployment Insurance Incremental Modernization Unemployment Insurance Incremental Modernization Phase 1	6%	1 - Initiating	3800-Job Service Nort	11/1/2021	2/10/2023	\$1,949,343.76	No Change			
<b>Vantis</b> Radar Feed Test	0%	1 - Initiating	6010-Commerce						_	?

## **Project and Program Cost Details**



Program	COST HEALTH	BASELINE COST	ESTIMATE AT COMPLETION	ACTUAL COST	REMAINING COST	COST VARIANCE
•	0	\$64,887,323.35	\$64,371,951	\$11,427,851	\$52,944,100	(\$515,373
Andover-Continnum-EcoStruxure-Securty Expert Upgrades		\$518,800.00	\$518,800	\$9,122	\$509,678	\$(
Child Care Licensing		\$1,337,962.07	\$1,322,454	\$716,755	\$605,699	(\$15,508
Child Nutrition and Food Distribution System		\$2,936,064.00	\$2,936,064	\$144,477	\$2,791,587	\$(
Dynamics One Stop Shop		\$1,055,000.00	\$1,055,000	\$251,488	\$803,513	\$(
Electronic Medical Records		\$1,234,649.82	\$1,270,067	\$810,940	\$459,127	\$35,418
FRAME and CCWIPS System Replacement		\$30,279,121.06	\$30,279,121	\$91,016	\$30,188,105	(\$0
Help for Homeowners		\$2,000,000.00	\$1,407,684	\$1,407,684	\$0	(\$592,316
Juvenile Case Management System Replacement		\$550,270.00	\$550,270	\$16,414	\$533,856	\$(
Laboratory Information Management System Replacement		\$1,000,000.00	\$1,000,000	\$0	\$1,000,000	\$(
Legal Case Management System		\$1,020,361.00	\$1,020,361	\$0	\$1,020,361	\$(
Medicaid Management Information System (Health Enterprise) Tech		\$10,504,000.00	\$10,561,034	\$4,075,774	\$6,485,260	\$57,034
Midwest AFIS Network Automated Biometric Identification System		\$707,000.00	\$707,000	\$228,234	\$478,766	\$(
MMIS Application Programming Interface		\$754,491.40	\$754,491	\$443,652	\$310,840	\$(
Refugee Resettlement Data Management System		\$700,000.00	\$700,000	\$6,525	\$693,475	\$(
Statewide Budget System		\$1,289,604.00	\$1,289,604	\$1,073,543	\$216,061	\$(
Teachers Fund for Retirement Pension System Replacement-Phase 1		\$9,000,000.00	\$9,000,000	\$2,152,228	\$6,847,772	\$(
Claims and Policy System		\$20,227,341.50	\$18,138,998	\$16,408,733	\$1,730,265	(\$2,088,344
Claims and Policy System - Project 1		\$1,630,288.00	\$1,292,069	\$1,292,069	\$0	(\$338,219
Claims and Policy System - Release 10		\$2,449,647.00	\$2,286,968	\$556,703	\$1,730,265	(\$162,679
Claims and Policy System - Release 2		\$1,640,320.00	\$1,332,631	\$1,332,631	\$0	(\$307,689
Claims and Policy System - Release 3		\$1,355,629.00	\$1,115,716	\$1,115,716	\$0	(\$239,913
Claims and Policy System - Release 4		\$1,873,410.00	\$1,660,615	\$1,660,615	\$0	(\$212,795
Claims and Policy System - Release 5		\$1,835,649.00	\$1,638,705	\$1,638,705	\$0	(\$196,944
Claims and Policy System - Release 6		\$2,698,860.00	\$2,568,372	\$2,568,372	\$0	(\$130,488
Claims and Policy System - Release 7		\$2,502,194.20	\$2,389,227	\$2,389,227	\$0	(\$112,967
Claims and Policy System - Release 8		\$2,658,946.40	\$2,363,616	\$2,363,616	\$0	(\$295,330
Claims and Policy System - Release 9		\$1,582,397.90	\$1,491,079	\$1,491,079	\$0	(\$91,319
DOT Websites Uplift		\$500,000.00	\$500,000	\$15,080	\$484,920	\$(
Website Uplift - Phase 1		\$500,000.00	\$500,000	\$15,080	\$484,920	\$(
Drivers License System Replacement		\$27,775,732.00	\$27,483,688	\$22,948,067	\$4,535,620	(\$292,044)
Digital Drivers License System Refresh		\$580,000.00	\$580,000	\$68,216	\$511,784	\$0
Drivers License Business Process Modeling		\$240,000.00	\$216,350	\$216,350	\$0	(\$23,651)
Drivers License Mobile Application		\$487,300.00	\$384,936	\$384,936	\$0	(\$102,364
Drivers License Motor Vehicle Upgrade		\$6,115,000.00	\$6,042,873	\$6,042,873	\$0	(\$72,127
Drivers License System Implementation		\$20,353,432.00	\$20,259,529	\$16,235,693	\$4,023,836	(\$93,903
ECIDS		\$1,000,000.00	\$1,000,000	\$14,732	\$985,268	\$0
Early Childhood Integrated Data System Phase 2		\$1,000,000.00	\$1,000,000	\$14,732	\$985,268	\$0
Elections		\$2,127,863.00	\$2,127,863	\$1,515,860	\$612,003	\$0
Electronic PollBook System		\$2,127,863.00	\$2,127,863	\$1,515,860	\$612,003	\$0

Drivers License System Replacement	\$27,775,732.00	\$27,483,688	\$22,948,067	\$4,535,620	(\$292,044)
Digital Drivers License System Refresh	\$580,000.00	\$580,000	\$68,216	\$511,784	\$0
Drivers License Business Process Modeling	\$240,000.00	\$216,350	\$216,350	\$0	(\$23,651)
Drivers License Mobile Application	\$487,300.00	\$384,936	\$384,936	\$0	(\$102,364)
Drivers License Motor Vehicle Upgrade	\$6,115,000.00	\$6,042,873	\$6,042,873	\$0	(\$72,127)
Drivers License System Implementation	\$20,353,432.00	\$20,259,529	\$16,235,693	\$4,023,836	(\$93,903)
ECIDS	\$1,000,000.00	\$1,000,000	\$14,732	\$985,268	\$0
Early Childhood Integrated Data System Phase 2	\$1,000,000.00	\$1,000,000	\$14,732	\$985,268	\$0
Elections	\$2,127,863.00	\$2,127,863	\$1,515,860	\$612,003	\$0
Electronic PollBook System	\$2,127,863.00	\$2,127,863	\$1,515,860	\$612,003	\$0
Eligibility Systems Modernization	\$182,025,267.49	\$170,074,647	\$166,300,226	\$3,774,421	(\$11,951,316)
Eligibility Systems Modernization - Release 1	\$50,943,770.00	\$49,842,738	\$49,842,738	\$0	(\$1,101,032)
Eligibility Systems Modernization - Release 2	\$108,469,338.00	\$97,905,092	\$97,905,092	\$0	(\$10,564,246)
Eligibility Systems Modernization - Release 3	\$9,401,330.32	\$9,115,292	\$9,115,292	\$0	(\$286,038
Eligibility Systems Modernization - Release 4	\$13,210,829.16	\$13,211,524	\$9,437,103	\$3,774,421	(\$0)
Enterprise Service Management (ESM)	\$1,317,375.60	\$1,246,976	\$1,009,211	\$237,765	(\$70,400)
Configuration Management Database	\$437,644.00	\$437,644	\$199,879	\$237,765	\$0
Enterprise Service Management Service Catalog 3	\$369,693.60	\$299,294	\$299,294	\$0	(\$70,400)
ESM Phase 1 Minimum Viable Product (MVP)	\$510,038.00	\$510,038	\$510,038	\$0	\$0
Lighthouse	\$9,845,782.82	\$9,845,783	\$26,878	\$9,818,904	\$0
Lighthouse	\$9,845,782.82	\$9,845,783	\$26,878	\$9,818,904	\$0
Medicaid Management Information System Modernization	\$35,520,150.00	\$35,520,150	\$759,495	\$34,760,655	\$0
Medicaid Management Information System Modernization 2021-20	\$35,000,000.00	\$35,000,000	\$748,445	\$34,251,555	\$0
National Correct Coding Initiative Replacement System	\$520,150.00	\$520,150	\$11,050	\$509,100	\$0
myWSI	\$4,465,274.60	\$4,274,977	\$3,218,856	\$1,056,121	(\$190,298)
myWSI - Release 3	\$599,312.00	\$540,348	\$540,348	\$0	(\$58,964)
myWSI - Release 4	\$303,350.00	\$287,670	\$287,670	\$0	(\$15,680)
myWSI - Release 5	\$1,005,842.60	\$1,046,811	\$1,046,811	\$0	\$40,969
myWSI - Release 6	\$1,524,361.00	\$1,416,257	\$360,136	\$1,056,121	(\$108,104
myWSI - Releases 1-2	\$1,032,409.00	\$983,891	\$983,891	\$0	(\$48,518)
NDDPI Infrastructure Upgrade	\$420,698.00	\$101,899	\$101,899	\$0	(\$318,799)
K12 Statewide Automated Reporting System Infrastructure Upgrade	\$420,698.00	\$101,899	\$101,899	\$0	(\$318,799)
Procurement Automation	\$2,111,149.00	\$2,103,169	\$163,751	\$1,939,418	(\$7,980)
Procurement Automation	\$2,111,149.00	\$2,103,169	\$163,751	\$1,939,418	(\$7,980)
Public Health Systems Modernization	\$8,703,374.23	\$8,882,257	\$2,970,190	\$5,912,067	\$178,883
Public Health Systems Modernization _ NDIIS Modernization	\$3,794,405.59	\$3,973,288	\$1,837,121	\$2,136,167	\$178,883
Public Health Systems Modernization_Data Modernization - Core In	\$2,455,536.25	\$2,455,536	\$571,304	\$1,884,233	\$0
Public Health Systems Modernization_Electronic Case Reporting Sca	\$783,932.75	\$783,933	\$218,854	\$565,079	\$0
Public Health Systems Modernization_MAVEN Modernization	\$133,739.64	\$133,740	\$133,318	\$422	\$0
Public Health Systems Modernization_Vital Records Modernization	\$1,535,760.00	\$1,535,760	\$209,594	\$1,326,166	\$0
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Roadway Information Management System Replacement		\$391,833.00	\$391,833	\$219,157	\$172,676	\$0
Roadway Information Management System Replacement Business P		\$391,833.00	\$391,833	\$219,157	\$172,676	\$0
Secretary of State File 2.0		\$25,078.00	\$25,078	\$520	\$24,558	\$0
FirstStop Sub-Program Miscellaneous Filings		\$25,078.00	\$25,078	\$520	\$24,558	\$0
Statewide Automated Reporting System Rewrite		\$2,231,158.00	\$2,044,940	\$2,044,940	\$0	(\$186,218)
Statewide Automated Reporting System Rewrite		\$2,231,158.00	\$2,044,940	\$2,044,940	\$0	(\$186,218)
Statewide Interoperability Radio Network		\$122,116,186.24	\$122,119,675	\$56,044,441	\$66,075,234	\$3,489
Radios - Statewide Interoperable Radio Network		\$2,057,164.35	\$2,057,164	\$1,951,625	\$105,540	\$0
Statewide Interoperability Radio Network Phase 1		\$13,929,869.94	\$13,929,862	\$11,662,117	\$2,267,745	(\$8)
Statewide Interoperability Radio Network Phase 2		\$76,129,151.94	\$76,132,649	\$33,830,144	\$42,302,505	\$3,497
Statewide Interoperability Radio Network Phase 3 - Radio Reimburs		\$30,000,000.00	\$30,000,000	\$8,600,555	\$21,399,445	\$0
Statewide Longitudinal Data System		\$10,674,674.04	\$10,599,173	\$7,897,009	\$2,702,164	(\$75,501)
Statewide Longitudinal Data System Data Utilization Project		\$7,425,690.04	\$7,425,619	\$7,418,956	\$6,664	(\$71)
Statewide Longitudinal Data System Modernization		\$3,248,984.00	\$3,173,554	\$478,054	\$2,695,500	(\$75,430)
Trust Lands Information Technology Systems Replacement		\$3,631,553.52	\$3,637,274	\$2,536,450	\$1,100,824	\$5,720
Land Management System		\$3,631,553.52	\$3,637,274	\$2,536,450	\$1,100,824	\$5,720
Unemployment Insurance Incremental Modernization		\$1,949,343.76	\$1,949,344	\$25,166	\$1,924,178	\$0
Unemployment Insurance Incremental Modernization Phase 1		\$1,949,343.76	\$1,949,344	\$25,166	\$1,924,178	\$0
Vantis	_		\$0	\$0	\$0	\$0
Radar Feed Test	_		\$0	\$0	\$0	\$¢
Total		\$501,947,158.15	\$486,439,673	\$295,648,513	\$190,791,160	(\$15,508,180)

## Notes:

- Projects in the planning and initiating governance stages may not have schedule and cost expectations set yet, so that information may be blank. If estimated schedule and cost information is currently available, it has been added but it is likely to change.
- Projects in the executing and closing/closed governance stages have had performance baselines set for schedule and cost, and are monitored, controlled, and reported on per those baseline expectations.
- "Actual Costs" are the amounts that have been accrued and/or paid toward the completion of the project at the time of the report. "Remaining Cost" it what is currently planned to be paid out by the time the project is completed.
- The (\$15.51M) cost variance shows that the total major IT portfolio is currently costing under the baselined budget by that amount. This equates to a 3% positive variance.